

HARVARD SINGAPORE FOUNDATION

*(Incorporated in Singapore as a company limited
by guarantee without share capital. Registration Number: 200503715N)*

FINANCIAL STATEMENTS

For the financial year ended 31 March 2007

Directors' Report

HARVARD SINGAPORE FOUNDATION

*(Incorporated in Singapore as a company limited
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FINANCIAL STATEMENTS

For the financial year ended 31 March 2007

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HARVARD SINGAPORE FOUNDATION

DIRECTORS' REPORT

For the financial year ended 31 March 2007

The directors present their report to the members together with the audited financial statements of the Company for the financial year ended 31 March 2007.

Directors

The directors of the Company at the date of this report are as follows:

Koh Boon Hwee
Lee Keen Whye
Teo Soon Chye

Arrangements to enable directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Directors' interests in shares or debentures

As the Company is limited by guarantee and has no share capital, none of the directors holding office at the end of the financial year had any interest in the share capital of the Company which is required to be reported pursuant to Section 201(6)(g) of the Companies Act.

Directors' contractual benefits

Since the end of the previous financial year, no directors have received or become entitled to receive a benefit by reason of a contract made by the Company or a related corporation with the directors or with a firm of which he is a member or with a company in which he has a substantial financial interest.

Share options

As the Company is limited by guarantee, there are no share options and unissued ordinary shares.

HARVARD SINGAPORE FOUNDATION


DIRECTORS' REPORT

For the financial year ended 31 March 2007

Auditors

The auditors, PricewaterhouseCoopers, have expressed their willingness to accept re-appointment.

On behalf of the directors



LEE KEEN WHY
Director

10 4 OCT 2007



KOH BOON HWEE
Director

HARVARD SINGAPORE FOUNDATION

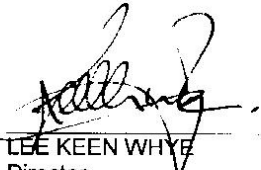
STATEMENT BY DIRECTORS

For the financial year ended 31 March 2007

In the opinion of the directors,

- (a) the financial statements as set out on pages 5 to 13 are drawn up so as to give a true and fair view of the state of affairs of the Company as at 31 March 2007 and its results, changes in equity and cash flows of the Company for the financial year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the directors



LEE KEEN WHYE
Director



KOH BOON HWEE
Director

04 OCT 2007

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
HARVARD SINGAPORE FOUNDATION**

We have audited the accompanying financial statements of Harvard Singapore Foundation set out on pages 5 to 13, which comprise the balance sheet as at 31 March 2007, the income statement, the statement of changes in equity and the cash flow statement for the financial year then ended, and a summary of significant accounting policies and other explanatory notes.

Directors' Responsibility for the Financial Statements

The Company's directors are responsible for the preparation and fair presentation of these financial statements in accordance with the provisions of the Singapore Companies Act (Cap. 50) (the "Act") and Singapore Financial Reporting Standards. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion,

- (a) the financial statements of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Company as at 31 March 2007, and the results, changes in equity and cash flows of the Company for the financial year ended on that date; and
- (b) the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.



PricewaterhouseCoopers
Certified Public Accountants

Singapore, 10 4 OCT 2007

HARVARD SINGAPORE FOUNDATION

INCOME AND EXPENDITURE STATEMENT

For the financial year ended 31 March 2007

	Note	General Fund		Endowment Fund		Total	
		2007 \$	2006* \$	2007 \$	2006* \$	2007 \$	2006* \$
Donations		25,487	113,300	50,000	541,300	75,487	654,600
Other revenue	3	10,112	5,021	-	-	10,112	5,021
Less:							
Administrative expenses	4	(15,869)	(109,151)	-	-	(15,869)	(109,151)
Net surplus		<u>19,730</u>	<u>9,170</u>	<u>50,000</u>	<u>541,300</u>	<u>69,730</u>	<u>550,470</u>

* Represents the results of the Company for the financial period 21 March 2005 (date of incorporation) to 31 March 2006.

HARVARD SINGAPORE FOUNDATION

BALANCE SHEET
As at 31 March 2007

	Note	2007 \$	2006 \$
Current assets			
Cash and cash equivalents	7	640,057	559,813
Other receivables	8	2,813	532
		642,870	560,345
Total assets			
		642,870	560,345
Current liabilities			
Other payables	9	22,670	9,875
Total liabilities			
		22,670	9,875
Net assets			
		620,200	550,470
Represented by			
Endowment Fund		591,300	541,300
General Fund		28,900	9,170
		620,200	550,470

HARVARD SINGAPORE FOUNDATION

STATEMENT OF CHANGES IN EQUITY

For the financial year ended 31 March 2007

	Endowment Fund \$	General Fund \$	Total \$
Balance at 1 April 2006	541,300	9,170	550,470
Total recognised gains for the financial year - net surplus	50,000	19,730	69,730
Balance at 31 March 2007	<u>591,300</u>	<u>28,900</u>	<u>620,200</u>
Balance at 21 March 2005 (date of incorporation)	-	-	-
Total recognised gains for the financial period - net surplus	541,300	9,170	550,470
Balance at 31 March 2006	<u>541,300</u>	<u>9,170</u>	<u>550,470</u>

HARVARD SINGAPORE FOUNDATION

CASH FLOW STATEMENT

For the financial year ended 31 March 2007

	Note	2007 \$	For the financial period from 21 March 2005 (date of incorporation) to 31 March 2006 \$
Cash flows from operating activities			
Net surplus		69,730	550,470
Adjustments for:			
Interest income on fixed deposits		(7,922)	(5,021)
Donations		(75,487)	(654,600)
Operating cash flow before working capital changes		(13,679)	(109,151)
Changes in operating assets and liabilities			
Current assets		(1,658)	-
Current liabilities		12,795	9,875
Cash used in operations		(2,542)	(99,276)
Endowment Fund contributions received		50,000	541,300
General Fund contributions received		25,487	113,300
Net cash outflow from operating activities		72,945	555,324
Cash flows from investing activities			
Interest received		7,299	4,489
Net cash from investing activities		7,299	4,489
Net increase in cash and cash equivalents held		80,244	559,813
Cash and cash equivalents at the beginning of the period		559,813	-
Cash and cash equivalents at the end of the financial period	7	640,057	559,813

HARVARD SINGAPORE FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2007

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General

Harvard Singapore Foundation (the "Company") was incorporated and domiciled in Singapore and limited by guarantee. The address of its registered office is 50 Raffles Place, #17-01, Singapore Land Tower, Singapore 048623.

The principal activity of the Company is to act as a charitable foundation promoting the advancement of education in the management and governance of non-government organisations.

These financial statements are presented in Singapore Dollar, which is the Company's functional currency.

2. Significant accounting policies

(a) Basis of preparation

The financial statements have been prepared in accordance with Singapore Financial Reporting Standards ("FRS"). The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Company's accounting policies. It also requires the use of accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on management's best knowledge of current events and actions, actual results may ultimately differ from those estimates.

Interpretations and amendments to published standards effective in 2006

On 1 January 2006, the Company adopted the new or revised FRS that are mandatory for application from that date. Changes to the Company's accounting policies have been made as required, in accordance with the relevant transitional provisions in the respective FRS.

HARVARD SINGAPORE FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2007

2. Significant accounting policies (continued)

(a) Basis of preparation (continued)

Interpretations and amendments to published standards effective in 2006
(continued)

The following FRS is relevant to the Company:

FRS 32 (Amendment) Financial Instruments: Disclosures and Presentation

The adoption of the above FRS did not result in any substantial changes to the Company's accounting policies.

(b) Revenue recognition

Donation income is accounted for on a receipt basis.

Interest income is recognised on a time proportion basis, using the effective interest method.

(c) Fair value estimation

The carrying amounts of current financial assets and liabilities, carried at amortised cost, are assumed to approximate their fair values.

The carrying amount of current receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities carried at amortised cost are estimated by discounting the future contractual cash flows at the current market interest rates that are available to the Company for similar financial liabilities.

(d) Cash and cash equivalents

Cash and cash equivalents include cash on hand and deposits with financial institutions.

(e) Income tax

Under Section 13M (1) of the Income Tax Act, the income of the Company shall be exempted from tax subjected to certain conditions as set out in Section 13M (1) being met.

(f) Share capital

The Company is incorporated as a company limited by guarantee without share capital.

HARVARD SINGAPORE FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2007

3. Revenue

	2007	2006
	\$	\$
Interest income from fixed deposits placed with a financial institution	7,922	5,021
Participation Fee	2,190	-
	<u>10,112</u>	<u>5,021</u>

4. Expenses by nature

Administrative expenses comprise the following:

	2007	2006
	\$	\$
Sponsorship expense	14,177	38,555
Printing expense	-	43,029
Event-organising expense	-	24,975
Professional fees	1,672	1,382
Preliminary expenses	-	960
Other expenses	20	250
	<u>15,869</u>	<u>109,151</u>

5. Employee compensation

The Company does not have any employees on its payroll. The administrative function of the Company is handled by the directors of the Company who render these services on a voluntary basis.

6. Income tax

By virtue of Section 13M of the Income Tax Act (Cap. 134), the income of the Company is exempted from tax, provided that 80% of the adjusted income for each financial year is spent for charitable purpose by the end of the following year. As the Company had met the 80% spending requirement, no provision for taxation had been made in the financial year.

HARVARD SINGAPORE FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2007

7. Cash and cash equivalents

	2007	2006
	\$	\$
Cash at bank and on hand	59,930	119,971
Short-term bank deposits	580,127	439,842
	640,057	559,813

Cash and cash equivalents were denominated in Singapore Dollar.

The carrying amounts of cash and cash equivalents approximated their fair values.

Short-term bank deposits have an average maturity of 1 month from the end of the financial period with a weighted average effective interest rate of 1.38% (2006: 1.142%) per annum.

8. Other receivables

At the balance sheet date, the carrying amount of other receivables approximated their fair values. Other receivables were denominated in Singapore Dollar.

9. Other payables

At the balance sheet date, the carrying amount of other payables approximated their fair values. Other payables were denominated in Singapore Dollar.

10. Related party transactions

- (a) There is no significant transactions that took place between the Company and related parties during the financial year.
- (b) There is no key management remuneration as the key management, namely the directors of the Company, having authority and responsibility for planning, directing and controlling the activities of the Company, assume these roles on a voluntary basis.

HARVARD SINGAPORE FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2007

11. Financial risk management

The Company is mainly exposed to interest rate risk arising from its interest-bearing assets in the form of short-term fixed deposits with maturity periods within three months from the financial period end. The Company's activities do not expose it to other significant financial risks.

12. Authorisation of financial statements

These financial statements were authorised for issue in accordance with a resolution of the directors on 10 4 OCT 2007